

# MA208 Quantitative Techniques for Business

## Lecture 23: Linear Programming ctd. - The Simplex Method

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## Lecture 23

Last week we have formulated a linear programming model for the *Craig & Co.* Example, but didn't have enough time to solve it. We will do that today - by using the Simple Method.

Let's remind ourselves of the example.

## The *Craic & Co.* Company Example

*Craic & Co.* produce both interior and exterior paints from two raw materials, *M1* and *M2*. The following table provides the basic data of the problem:

	per ton of Exterior Paint	per ton of Interior Paint	Max. daily availability
Raw Material, <i>M1</i>	6 tons	4 tons	24 tons
Raw Material, <i>M2</i>	1 tons	2 tons	6 tons
Profit per ton (€1000)	5	4	

They also know that the daily demand for interior paint cannot exceed that of exterior paint by more than 1 ton. Also, the maximum daily demand of interior paint is 2 tons.

*Craic & Co.* want to determine the optimum (best) product mix of interior and exterior paints that maximises the total daily profit.

## Formulating the Model

Let  $x$  be the tons produced daily of exterior paints and  $y$  be the tons produced daily of interior paints. Then we have the following constraints:

$$6x + 4y \leq 24$$

$$x + 2y \leq 6$$

$$y - x \leq 1$$

$$y \leq 2$$

as well as nonnegativity restrictions  $x \geq 0$ ,  $y \geq 0$ .

The objective of the company is to maximise

$$p = 5x + 4y.$$

## Setting up for the Simplex Method

The right-hand side of the inequality constraints can be thought of as representing the limit on the availability of a resource, in which case the left-hand side would represent the usage of this limited resource by the activities (variables) of the model. The difference between the right-hand side and the left-hand side of the inequality constraints thus yields the unused or **slack** amount of the resource.

The first constraint in our example

$$6x + 4y \leq 24$$

can be converted to

$$6x + 4y + s_1 = 24, \quad s_1 \geq 0.$$

# The Simplex Algorithm

Similarly, we can convert the *Craic & Co.* problem as follows.

$$\begin{array}{rclclcl} 6x & +4y & +s_1 & & & = 24 \\ x & +2y & & +s_2 & & = 6 \\ -x & +y & & & +s_3 & = 1 \\ & & y & & +s_4 & = 2 \end{array}$$

The variables  $s_1$ ,  $s_2$ ,  $s_3$ ,  $s_4$  are the slacks associated with the respective constraints.

Next we express the objective function as

$$p - 5x - 4y = 0$$

# The Simplex Algorithm

In this manner the starting tableau can be represented as follows:

Basic	$p$	$x$	$y$	$s_1$	$s_2$	$s_3$	$s_4$	Solution
$p$	1	-5	-4	0	0	0	0	0
$s_1$	0	6	4	1	0	0	0	24
$s_2$	0	1	2	0	1	0	0	6
$s_3$	0	-1	1	0	0	1	0	1
$s_4$	0	0	1	0	0	0	1	2

We now need to manipulate the equations in the last tableau so that the Basic-column and the Solution-column will identify the new solution.

This is achieved through Gauss-Jordan row operations (**board work**).

# The Simplex Algorithm

Starting tableau:

	p	x	y	s <sub>1</sub>	s <sub>2</sub>	s <sub>3</sub>	s <sub>4</sub>	Solution
p	1	-5	-4	0	0	0	0	0
s <sub>1</sub>	0	6	4	1	0	0	0	24
s <sub>2</sub>	0	1	2	0	1	0	0	6
s <sub>3</sub>	0	-1	1	0	0	1	0	1
s <sub>4</sub>	0	0	1	0	0	0	1	2

$$R_2 \leftarrow \frac{1}{6} R_2$$

	p	x	y	s <sub>1</sub>	s <sub>2</sub>	s <sub>3</sub>	s <sub>4</sub>	Solution
p	1	-5	-4	0	0	0	0	0
s <sub>1</sub>	0	1	$\frac{2}{3}$	$\frac{1}{6}$	0	0	0	4
s <sub>2</sub>	0	1	2	0	1	0	0	6
s <sub>3</sub>	0	-1	1	0	0	1	0	1
s <sub>4</sub>	0	0	1	0	0	0	1	2

$$R_1 \leftarrow R_1 + 5R_2$$

$$R_3 \leftarrow R_3 - R_2$$

$$R_4 \leftarrow R_4 + R_2$$

	p	x	y	s <sub>1</sub>	s <sub>2</sub>	s <sub>3</sub>	s <sub>4</sub>	Solution
p	1	0	$-\frac{2}{3}$	$\frac{5}{6}$	0	0	0	20
x	0	1	$\frac{2}{3}$	$\frac{1}{6}$	0	0	0	4
s <sub>2</sub>	0	0	$\frac{4}{3}$	$-\frac{1}{6}$	1	0	0	2
s <sub>3</sub>	0	0	$\frac{5}{3}$	$\frac{1}{6}$	0	1	0	5
s <sub>4</sub>	0	0	1	0	0	0	1	2

$$R_3 \leftarrow \frac{3}{4} R_3$$

# The Simplex Algorithm

The new tableau corresponding to the new basic solution  $(x, s_2, s_3, s_4)$  thus becomes

Basic	$p$	$x$	$y$	$s_1$	$s_2$	$s_3$	$s_4$	Solution
$p$	1	0	$-\frac{2}{3}$	$\frac{5}{6}$	0	0	0	20
$x$	0	1	$\frac{2}{3}$	$\frac{1}{6}$	0	0	0	4
$s_2$	0	0	$\frac{4}{3}$	$-\frac{1}{6}$	1	0	0	2
$s_3$	0	0	$\frac{5}{3}$	$\frac{1}{6}$	0	0	1	5
$s_4$	0	0	1	0	0	0	1	2

# The Simplex Algorithm

Continuing Gauss-Jordan row operations gives the tableau corresponding to the new basic solution ( $x$ ,  $y$ ,  $s_3$ ,  $s_4$ ).

	$p$	$x$	$y$	$s_1$	$s_2$	$s_3$	$s_4$	Solution	
$p$	1	0	$-\frac{2}{3}$	$\frac{5}{6}$	0	0	0	20	$R1 \leftarrow R1 + \frac{2}{3}R3$
$x$	0	1	$\frac{2}{3}$	$\frac{1}{6}$	0	0	0	4	$R2 \leftarrow R2 - \frac{2}{3}R3$
$s_2$	0	0	① $-\frac{1}{3}$	$\frac{3}{4}$	0	0	0	$\frac{3}{2}$	
$s_3$	0	0	$\frac{2}{3}$	$\frac{1}{6}$	0	1	0	5	$R4 \leftarrow R4 - \frac{2}{3}R3$
$s_4$	0	0	1	0	0	0	1	2	$R5 \leftarrow R5 - R3$

	$p$	$x$	$y$	$s_1$	$s_2$	$s_3$	$s_4$	Solution
$p$	1	0	0	$\frac{2}{3}$	$-\frac{1}{2}$	0	0	3
$x$	0	1	0	$-\frac{1}{3}$	$\frac{3}{4}$	0	0	$\frac{3}{2}$
$y$	0	0	① $-\frac{1}{3}$	$\frac{3}{4}$	0	0	0	$\frac{3}{2}$
$s_3$	0	0	0	$\frac{2}{3}$	$-\frac{5}{4}$	1	0	$\frac{5}{2}$
$s_4$	0	0	0	$\frac{1}{3}$	$-\frac{3}{4}$	0	1	$\frac{1}{2}$

# The Simplex Algorithm

We get the tableau corresponding to the new basic solution ( $x$ ,  $y$ ,  $s_3$ ,  $s_4$ ):

Basic	$p$	$x$	$y$	$s_1$	$s_2$	$s_3$	$s_4$	Solution
$p$	1	0	0	$\frac{3}{4}$	$\frac{1}{2}$	0	0	21
$x$	0	1	0	$\frac{1}{4}$	$-\frac{1}{2}$	0	0	3
$y$	0	0	1	$-\frac{1}{8}$	$\frac{3}{4}$	0	0	$\frac{3}{2}$
$s_3$	0	0	0	$\frac{3}{8}$	$-\frac{5}{4}$	1	0	$\frac{5}{2}$
$s_4$	0	0	0	$\frac{1}{8}$	$-\frac{3}{4}$	0	1	$\frac{1}{2}$

Because none of the  $p$ -row coefficients associated with the nonbasic variables  $s_1$  and  $s_2$  are negative, this last tableau is optimal

# The Simplex Algorithm

The optimum solution can be read from the simplex tableau in the following manner.

The optimum values of the variables in the *Basic*-column are given in the right-hand-side *Solution*-column and can be interpreted as

Decision variable	Optimum value	Recommendation
x	3	Produce 3 tons of exterior paint daily
y	1.5	Produce 1.5 tons of interior paint daily
p	21	Daily profit €21,000

